Minutes January 18, 2024 10:30 am, AD 324

Members Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Harold Pardue (GRAD), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

Guest(s): Charles Guest, Ashley Suggs, Lisa LaCross, Mathew Cox, Donna Streeter

- 1. Minutes of the December 6, 2023 meeting were approved with the following edit:
  - 4. Laptop Policy and ILC Updates Dr. S. Raj Chaudhury presented the updates to the laptop policy and opened discussion on a potential Al workgroup to address Al best practices—for beyond instruction and learning.
- 2. Enrollment Building Priorities by College/Department Mathew Cox reviewed his plan for working with colleges on enrollment plans. Dr. Kent reminded deans to work with Mathew to reach out to faculty in their respective colleges who have volunteered to participate in contacting prospective students.
- 3. Artificial Intelligence Committee Dr. Kent discussed the newly formed AI Committee that will be chaired by Dr. Todd Andel. The committee will have representatives from both the University general division as well as USA Health.
- 4. Boys and Girls Club Dr. Kent discussed the recent meeting with the Boys and Girls Club and their partnership requests for University participation in projects beyond single campaigns. Contact information for the Boys and Girls Club representatives will be emailed to all deans and AVPs.
- 5. Recommended Computer Specs for USAonline Dr. Lisa LaCross gave an overview of the draft computer specifications and asked for feedback from the colleges. All feedback received will be incorporated into a new draft to be presented to the deans at a later date.
- 6. Other Dr. Pardue will be reaching out to colleges to discuss how AI is affecting Academic Misconduct. Dr. Kent announced that we have kicked off the VP of Research and Economic Development search and that an announcement to the public will be made on January 19th naming Major Applewhite as the new head coach of the football program.

Minutes

January 31, 2024 9:00 am, AD 324

Members Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Harold Pardue (GRAD), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

Guest(s): Charles Guest, Chris Hansen, Dusty Layton, John Elliott

- 1. Minutes of the January 18, 2024 meeting were approved.
- 2. COI Disclosure & EPA Questions Chris Hansen presented the revised Conflict of Interest disclosure policy and detailed the new features of the COI system. A red lined version of the policy will be distributed to the deans for review. If there are no additional changes, the policy edits will move forward for approval.
- 3. Priority Registration for Honors Students Dr. Doug Marshall opened a discussion to review options for allowing priority registration for Honors students. Dr. Marshall will submit a proposal for review and feedback by the deans.
- 4. Annual Report Dr. Andi Kent discussed the plan to continue the annual President's Report, launched last year. The requests to the colleges for President's Report data will also be used for dean's annual evaluations and SACSCOC reporting.
- 5. Other Dr. John Smith will speak at both ceremonies during the Spring 2024 Commencement on May 4, 2024.

Minutes February 27, 2024 9:00 am, AD 130

Members Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Harold Pardue (GRAD), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

Guest(s): Charles Guest, Ashley Suggs, Mathew Cox, Phil Fishel, Bobbie Hancock, Angela Coleman, Mike Mitchell, Chris Cleveland, S. Raj Chaudhury, Bri Ard, Peter Susman

- 1. Minutes of the January 31, 2024 meeting were approved as written.
- Spring 2024 Textbook Update Chris Cleveland announced that JagPak (First Day Complete) will launch Fall 2024 at a cost of \$22 per credit hour. A webpage is under construction that will provide more information to faculty and students. Dr. Cleveland also informed deans that the bookstore will be under renovations during the summer semester.
- 3. Software Update Ashley Suggs announced that the Faculty Gradebook will be updated to the Banner 9 platform. It is expected to be ready for use for Spring 2025.
- 4. Visitor Parking Peter Susman reviewed the new process for visitor parking on campus which will give more control to the individual colleges and departments. Each area will designate a parking custodian who will manage all visitor parking requests for their department in DocRoute. Colleges and departments should notify Mr. Susman of their designee by April 1st.
- 5. Fulbright Opportunities Bri Ard gave an update on our current Fulbright program participation and discussed ways to encourage more participation from faculty and students. Deans were asked to submit names of representatives from their colleges to serve on a newly formed Fulbright Committee that will be appointed by Dr. Kent.
- 6. Council of Academic Leaders Dr. Andi Kent announced the new name for the full group council as the Council of Academic Leaders (CAL). This group will continue to meet every 4 weeks alternating with the Council of Academic Deans.

### 7. Other-

- a. Dr. Kent: Data required for the annual evaluations will mirror the data for the annual report. That request will go out to the Council of Academic Leaders and the President's Council soon.
- b. Dr. Emily Wilson: The new Healthcare Leadership Certificate Program has kicked off in the College of Medicine.
- c. Dr. S. Raj Chaudhury: If you haven't already, please submit the minimum computer specifications for your college as soon as possible.

Minutes March 13, 2024 9:00 am, AD 130

Members Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Harold Pardue (GRAD), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

Guest(s): Charles Guest, Ashley Suggs, Angela Coleman, Kathy Friedrich, Denise Robb, Charles Erwin

- 1. Minutes of the February 27, 2024 meeting were approved as written.
- 2. Assessment Dr. Angela Coleman introduced Kathy Friedrich who reviewed the new process for assessments in Watermark.
- 3. Credit for Military Training/Experience Dr. Charles Erwin discussed the Joint Service Transcript (JST) that is used to transfer in credit for military affiliated students. Dr. Erwin and Ashley Suggs requested permission to speak with the Council of Chairs to determine which credit hours are able to transfer for prospective students using the JST. Dr. Kent will charge a new committee to review the ACE manual and the JST to recommend ways of increasing military student enrollment.
- 4. International Scholar Scholarship Program Dr. Rick Carter announced that the Global USA retention/admission plan will go out to all deans with their list of incoming students to be contacted. Denise Robb reviewed the definitions of all categories of international scholars on campus and briefly explained the process for hiring foreign nationals as well as the resources available to assist deans with navigating the process.

### 5. Other-

- a) College of Medicine Match Day will be held March 15, 2024
- b) The Literacy Reimagined Conference held on campus was received well by all visitors.
- c) A state-wide science and technology fair will be held on campus on March 23, 2024 and all are invited to attend.

Minutes April 11, 2024 9:00 am, AD 130

Members Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Harold Pardue (GRAD), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

Guest(s): Charles Guest, Angela Coleman, Alison Wood, Nicole Carr, John Elliott, Kenneth Germany

- 1. Minutes of the March 13, 2024 meeting were approved as written.
- 2. Faculty Qualifications Manual Alison Wood presented the proposed Faculty Qualifications Manual. This manual does not include any new policies but will streamline the credentialing process and reduce the necessity for exceptions. The guidelines were created with input from the faculty within each discipline. Deans are asked to review the manual and notify Institutional Effectiveness of any edits.
- 3. Student Success Priorities—Dr. Nicole Carr reviewed the current Student Success priorities and shared the EAB infographic with the deans. Following, Dr. Kent noted our recent increase in retention rates that came as a result of the combined work of the Student Academic Success team and the colleges.
- 4. Other
  - a) John Elliott presented the Staff Assembly creation timeline and next steps.
  - b) Dr. Kent gave updates on the college town halls, recruitment, the Huddle, and the corrected Summer Salary rates on the website.

Minutes April 25, 2024 9:00 am, AD 130

Members Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Harold Pardue (GRAD), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS)

Guest(s): Charles Guest, Angela Coleman, Nicole Carr, Sinead Ni Chadhain, S. Raj Chaudhury, Mathew Cox, Ashley Suggs, Anjie Davis, Bobbie Hancock

- 1. Minutes of the April 11, 2024 meeting were approved as written.
- 2. FS Bill 1027 & FS Bill 1028 Dr. Sinead Ni Chadhain presented new Faculty Senate Bills #1027 (4.7) Faculty Ombudsperson Policy and #1028 Non-tenure Track Promotion Policy Revision to the deans.
- 3. Chat with a Professor Initiative Mathew Cox updated the deans on recruitment efforts and the results of the new initiative "Chat with a Professor" and requested that all colleges consider participating in this program.
- 4. Honors Registration Proposal Dr. Doug Marshall presented a proposal to allow for a 24-hour priority registration time for Honors students. This was approved by the deans and Ashley Suggs will implement this with the next registration cycle.
- 5. Other Dr. S. Raj Chaudhury reminded deans of CoTL here on campus on May 6, 7 & 8 as well as the implementation of JagPack for the students.

Minutes

May 23, 2024

CAD Present: Andi Kent, Andrzej Wierzbicki (A&S), Clive Woods (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

CAL Present: Charles Guest, Ashley Suggs, Angela Coleman, Nicolle Carr

### **Council of Academic Deans**

- 1. Minutes of the April 25, 2024 meeting were approved as written.
- 2. Faculty Senate Bills:
  - FS Bill 1028 Non-Tenure Track Professorial Level Positions and FS Bill 1025 Pre-Tenure Review of Tenure-Track Faculty - were discussed and tabled for a later date so FS representatives could address questions.
  - FS Bill 1027 Faculty Ombudsperson after discussion, Dr. Kent asked Dr. Doug Marshall and Dr. Susan Gordon-Hickey to review and present recommendations to the deans at a future meeting.
  - FS Bill 1026 Professional Leave after discussion, Dr. Kent asked Dr. Michael Capella and Dr. Andrzej Wierzbicki to review and present recommendations to the deans at a future meeting.

### **Council of Academic Leaders**

- 3. W.O.W Dr. Kent presented the Week of Welcome calendar of events and ways that the colleges can engage with students during this time. Dr. Kent also updated the deans on enrollment and orientation.
- 4. Other:
  - a) Dr. Kent announced that Lundi Gras is a new approved holiday starting in 2025
  - b) CAD/CAL meeting schedule and format change discussed.

Minutes
June 12, 2024

CAD Present: Andi Kent, Andrzej Wierzbicki (A&S), John Usher (ENG), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Doug Marshall (HON), Rick Carter (GLOBAL), Angela Barlow (CEPS), Emily Wilson (COM)

CAL Present: Charles Guest, Ashley Suggs, Angela Coleman, Nicolle Carr, Bobbie Hancock, Christine Wassenaar, Ashley Gibson, Lisa LaCross, Anna Catherine Fincher, Nick Lawkis, Joe'l Billingsley, Peter Susman, Darren Baxley, Anjie Davis, Casey Casio

#### **Council of Academic Leaders**

- 1. Minutes of the May 23, 2024 meeting were approved as written.
- 2. SB 129 Update: Joe'l Billingsley and Nick Lawkis updated the deans on the current status of SB 129 and our progress on the compliance. The target date for full compliance is October 1, 2024.
- 3. Faculty Senate Bills: Dr. Christina Wassenaar presented the Faculty Senate Bills 1025 Pre-Tenure Review of Tenure-Track Faculty and 1028 Non-tenure Track Promotion Policy revision to the deans and answered questions.
- 4. Start South Auto Admit Process: Dr. Andi Kent briefly discussed the Start South Auto Admit Process and announced that there would be no changes for the upcoming academic year.
- 5. Verification of Student Identity: Lisa LaCross presented the Verification of Student Identification Policy Update and answered questions from the deans. The policy will be reviewed by Dr. Andi Kent before approval.
- 6. Other: Peter Susman introduced the new Chief of Police Darren Baxley to the deans.

### **Council of Academic Deans**

- 7. Faculty Senate Bill 1025 Pre-Tenure Review of Tenure-Track Faculty: Was discussed and a minor modification will be made and sent to deans for a vote. Faculty Senate Bill 1028 was tabled for a future meeting.
- 8. Department Promotion Committee Membership: Dr. Charlie Guest led the discussion regarding Promotion Committee membership for the new Non Tenure Track Instructor rank. At this time, guidelines set forth in the current policy will remain the same.
- 9. Other: Dr. Kent passed out the current President's Report to the deans, discussed new college specific buttons and announced Coach Applewhite as the next Speaker by the Bay at the Baldwin County Campus. Dr. Kent also announced that Title IX changes to policies are in the works and reminded department heads that out-of-office responders for staff and faculty should be used for true out of office occasions and not situations when employees are busy in the office.

Minutes July 17, 2024

CAD Present: Andi Kent, Andrzej Wierzbicki (A&S), Angela Rand (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Rick Carter (GLOBAL), Angela Barlow (CEPS)

CAL Present: Charles Guest, Ashley Suggs, Angela Coleman, Nicole Carr, S. Raj Chaudhury, Anjie Davis

Guests Present: Ashley Gibson, Christine Wassengar, Maya De Andrade

#### **Council of Academic Leaders**

- 1. Minutes of the June 12, 2024 meeting were approved as written.
- 2. Assessment of Teaching Effectiveness Committee Report: Dr. S. Raj Chaudhury & Dr. Susan Gordon-Hickey presented the latest draft of the Assessment of Teaching Effectiveness Committee report to the deans. After receiving feedback, a draft will be provided to the deans and added to a future CAD agenda for approval.
- 3. In-House Microcredentialing: Maya De Andrade presented a proposal for in-house microcredentialing courses to the deans. Dr. Carter asked deans to begin identifying content and areas that would be successful for these courses.
- 4. Other: Christine Wassenaar asked deans to be aware of their college caucus leaders to help reignite dialog.

### **Council of Academic Deans**

- Faculty Senate Bill 1026 Professional Leave Policy Revisions: Dr. Andrzej Wierzbicki and Dr. Michael Capella present the proposed edits, collected at the last meeting, to the deans for approval. Contingent on minor grammatical edits, a motion to approve the bill was made by Dr. Capella, seconded by Dr. Wierzbicki and passed unanimously. The proposed revised bill will be submitted to the Faculty Senate.
- 2. Faculty Senate Bill 1027 Faculty Ombudsperson Policy: Dr. Gordon-Hickey presented proposed edits to FS 1027. After receiving further feedback, a revised version will be sent for a vote, via email, to the deans.
- 3. Faculty Senate Bill 1028 Non-tenure Track Promotion Policy Revisions: This item was tabled until the next CAD meeting.

Minutes August 14, 2024

CAD Present: Andrzej Wierzbicki (A&S), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Rick Carter (GLOBAL), Angela Barlow (CEPS), John Usher (ENG), Harold Pardue (GRAD), Emily Wilson (COM)

CAL Present: Charles Guest, Angela Coleman, Nicole Carr, S. Raj Chaudhury, Anjie Davis, Mathew Cox

Guests Present: Ashley Suggs, Ashley Gibson, Christina Wassenaar, Julie Estis

#### **Council of Academic Leaders**

- 1. Minutes of the July 17, 2024 meeting were approved as written.
- 2. QEP Update: Dr. Julie Estis presented the accomplishments of the 2023-2024 LevelUp program and the Ready, Set, Go outcomes.
- 3. 3-Year Degree Option: Dr. Angela Coleman presented the EU's newly accredited "Reduced Credit Bachelor Degree Program" which is being discussed the Higher Learning Commission and the SACSCOC for the dean's situational awareness. Dr. Coleman answered questions and led a discussion on what that might look like if adopted in the US.
- 4. Convocation Participation: Dr. Charlie Guest encouraged participation in convocation on August 19, 2024 at 11:00 am in the Mitchell Center. Dr. Nicole Carr reminded the group about the upcoming Week of Welcome activities.
- 5. Other: Ashley Gibson announced the upcoming new Grad Assistant orientation via zoom.

#### **Council of Academic Deans**

- 1. Mardi Gras Beads: Dr. Guest informed the deans about the upcoming order process for the Jag/USA Mardi Gras beads. The deadline to order is August 16, 2024.
- 2. Faculty Senate Bill 1028 Non-tenure Track Promotion Policy Revisions: After discussion by the deans, a motion to deny the bill was made by Dr. Wierzbicki, seconded by Dr. Gordon-Hickey and passed unanimously.
- 3. Other: Dr. Guest informed the deans of the elevator issues in the Humanities Building resulting in space needs for fall semester and asked for assistance from any colleges who may have space available for use.

Minutes

September 11, 2024

CAD Present: Andi Kent (EVP& Provost), Andrzej Wierzbicki (A&S), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Rick Carter (GLOBAL), Angela Barlow (CEPS), John Usher (ENG), Harold Pardue (GRAD), Emily Wilson (COM), Doug Marshall (HON)

CAL Present: Charles Guest, Julie Estis, Catherine Preston, S. Raj Chaudhury, Mathew Cox

Guests Present: Ashley Suggs, Ashley Gibson, Christina Wassenaar, David Blair

### **Council of Academic Leaders**

- 1. Minutes of the August 14, 2024 meeting were approved as written.
- 2. Intro David Blair: Dr. Andi Kent introduced David Blair, Director of the Office of Military Services, created to offer support for active-duty members of the U.S. military, their dependents and veterans. Mr. Blair asked for assistance from the deans in identifying faculty and staff veterans who could act as mentors.

#### 3. Other:

- a. Ashley Gibson reminded deans of the upcoming new Grad Assistant orientation via zoom.
- b. Dr. S. Raj Chaudhury gave an update on the ILC including the Canvas training program and faculty development.
- c. Dr. Christina Wassenaar inquired about a timeline for the policy exchange process with the Faculty Senate. Dr. Charles Guest recommended that the Faculty Senate review the mutually agreed-upon process exchange document and propose any necessary changes.
- d. Mathew Cox announced that USA Day will be held on November 2, 2024; Honors Scholarship Recruitment Day is November 15, 2024; Jags Days are underway for Fall.

Minutes October 9, 2024

CAD Present: Andi Kent (EVP& Provost), Andrzej Wierzbicki (A&S), Lorene Flanders (LIB), Heather Hall (NURS), Elizabeth Adams (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Rick Carter (GLOBAL), Angela Barlow (CEPS), Darryl James (ENG), Harold Pardue (GRAD), Emily Wilson (COM), Doug Marshall (HON)

CAL Present: Charles Guest, Angela Coleman, Nicole Carr, Anjie Davis, S. Raj Chaudhury, Mathew Cox

Guests Present: Ashley Suggs, Ashley Gibson, Christina Wassenaar

### **Council of Academic Leaders**

- 1. Minutes of the September 11, 2024 meeting were approved as written.
- 2. Student Achievement Colloquium: Dr. Angela Coleman discussed the purpose, agenda, and what is need from each college for the Student Achievement Colloquium scheduled for November 18, 2024.
- 3. EAB Onsite: Dr. Nicole Carr announced that the annual site visit from EAB will be on October 10, 2024. USA uses EAB's tool Navigate 360 to support student success outreach and case management.
- 4. Other: Dr. Andi Kent welcomed Dr. Darryl James, the new Dean of the College of Engineering, announced that the United Way Campaign is nearly over and the Heart Walk will take place on November 2, 2023 at 8:00 am, and reminded everyone that Fall Commencement will take place on Friday, December 13, 2024 with one ceremony.

Minutes

November 6, 2024

CAD Present: Andi Kent, Andrzej Wierzbicki (A&S), Lorene Flanders (LIB), Sharron Fuh (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Rick Carter (GLOBAL), Angela Barlow (CEPS), Darryl James (ENG), Harold Pardue (GRAD)

CAL Present: Charles Guest, Angela Coleman, S. Raj Chaudhury, Anjie Davis, Mathew Cox

Guests Present: David Blair, Ashley Gibson, Christina Wassenaar, Kristen Roberts, Charles Erwin, Eric Loomis

### **Council of Academic Leaders**

- 1. Minutes of the October 9, 2024 meeting were approved as written.
- Military Credit: David Blair and Dr. Charles Erwin gave a presentation on the Office of Military Services, the current initiatives in the department, and the ACE College Credit chart which will be emailed to deans this week. Mr. Blair has requested departmental review of the ACE chart as soon as possible with a goal to implement by Spring 2025.
- 3. Syllabus Template: Dr. Eric Loomis proposed revised language of the class attendance policy in the USA Syllabus Template. A motion to approve the revision was made by Dr. Susan Gordon-Hickey, it was seconded by Dr. Andrzej Wierzbicki and passed by a unanimous vote.
- 4. Fast Track Admission for Spring: Dr. Harold Pardue detailed the Drive to Apply campaign, which is a fast-track admissions program being piloted in the School of Computing and MCOB.
- 5. Other: Kristen Roberts distributed endowment information to the deans, gave an update on the new travel rates and reviewed the new payroll policy going into effect on January 1, 2025 that addresses late submission of time sheets.

### **Council of Academic Deans**

1. Ombudsperson Policy: Dr. Susan Gordon-Hickey presented the proposed edits to the policy and after discussion, Dr. Gordon-Hickey will update the policy with the newly proposed revisions and circulate to the deans for a vote via email.

Minutes

December 3, 2024

CAD Present: Andi Kent, Andrzej Wierzbicki (A&S), Lorene Flanders (LIB), Heather Hall (NURS), Susan Gordon-Hickey (CAHP), Michael Capella (MCOB), Todd Andel (SOC), Rick Carter (GLOBAL), Angela Barlow (CEPS), Harold Pardue (GRAD)

CAL Present: Charles Guest, Angela Coleman, S. Raj Chaudhury, Mathew Cox

Guests Present: Ashley Suggs, David Blair, Ashley Gibson, Christina Wassenaar, Buck Kelley, Stephen Scyphers, Nick Lawkis

### **Council of Academic Leaders**

- 1. Minutes of the November 6, 2024 meeting were approved as written.
- 2. Federal Appropriations: Nick Lawkis gave an update on the current state of the Federal Appropriations process in addition to discussing how the changes with the congressional maps will affect our allocations.
- 3. Sustainability Committee: Dr. Stephen Scyphers spoke on the expansion of the Sustainability Committee, the campus wide sustainability assessment process, and student/faculty engagement. Dr. Scyphers has partnered with ILC to build a curriculum development program to include sustainability initiatives. He announced that an Earth Day summit is in the works.
- 4. Other: The Fall 2024 commencement is scheduled for December 13, 2024 at 10:00am. Dr. Kent announced that the university will be graduating its 100,000<sup>th</sup> student at the ceremony.

### **Council of Academic Deans**

1. Graduate Student Pipeline: Dr. Harold Pardue plans to meet with the graduate directors from each college to review the undergrad degree pipeline in an effort to boost graduate school enrollment.